THIS CIRCULAR IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

If you are in doubt as to any aspect of this circular or as to the action you should take, you should consult your stockbroker or other registered dealer in securities, bank manager, solicitor, professional accountants or other professional adviser.

If you have sold or transferred all your shares in China Railway Signal & Communication Corporation Limited*, you should at once hand this circular and the enclosed form of proxy for the EGM to the purchaser(s) or transferee(s) or to the bank, stockbroker or other agent through whom the sale or the transfer was effected for transmission to the purchaser(s) or transferee(s).

CRSC
中国通号

中國鐵路通信信號股份有限公司
China Railway Signal & Communication Corporation Limited*

(A joint stock limited liability company incorporated in the People's Republic of China)

(Stock Code: 3969)

PROPOSED ELECTION OF NON-INDEPENDENT DIRECTORS OF THE FIFTH SESSION OF THE BOARD OF DIRECTORS PROPOSED ELECTION OF INDEPENDENT NON-EXECUTIVE DIRECTORS OF THE FIFTH SESSION OF THE BOARD OF DIRECTORS AND NOTICE OF 2026 THIRD EXTRAORDINARY GENERAL MEETING

A letter from the Board is set out on pages 1 to 10 of this circular.

The EGM will be held by the Company at 2:30 p.m. on Tuesday, 8 September 2026 physically at Meeting Room, Building A, CRSC Building, 1 Compound, Automobile Museum South Road, Fengtai District, Beijing, the PRC. The notice to convene the EGM is set out on pages 11 to 13 of this circular. The circular and the accompanying form of proxy for the EGM are also published on the HKEXnews website of The Hong Kong Exchanges and Clearing Limited (www.hkexnews.hk) and the website of the Company (www.crsc.cn).

Whether or not you propose to attend the EGM, H Shareholders of the Company are requested to complete the form of proxy for the EGM in accordance with the instructions printed thereon and return it to the H share registrar of the Company, Computershare Hong Kong Investor Services Limited, at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong as soon as possible but in any event not later than 24 hours before the time appointed for the holding of the EGM or any adjournment thereof, i.e. no later than 2:30 p.m. on Monday, 7 September 2026. Completion and return of the form of proxy for the EGM will not preclude you from attending and voting in person at the EGM or any adjournment thereof if you so wish.

19 August 2026

* *For identification purposes only*

CONTENTS

In this circular, unless the context otherwise requires, the following expressions have the following meanings:

"A Share(s)"	ordinary Share(s) in the share capital of the Company, with a nominal value of RMB1.00 each, which is (are) listed on the Shanghai Stock Exchange and traded in RMB;
"A Shareholder(s)"	holder(s) of A Share(s) of the Company;
"Articles of Association"	the articles of association of the Company (as amended, supplemented, or otherwise modified from time to time);
"Board" or "Board of Directors"	the board of directors of the Company;
"Company" or "CRSC"	China Railway Signal & Communication Corporation Limited* (中國鐵路通信信號股份有限公司), a joint stock limited liability company incorporated in the PRC, the H Share(s) and A Share(s) of which are listed on the Stock Exchange (stock code: 3969) and Shanghai Stock Exchange (stock code: 688009), respectively;
"Company Law"	the Company Law of the PRC;
"CSRC"	the China Securities Regulatory Commission;
"Director(s)"	the director(s) of the Company;
"EGM"	the 2026 third extraordinary general meeting of the Company to be convened and held at 2:30 p.m. on Tuesday, 8 September 2026 physically at Meeting Room, Building A, CRSC Building, 1 Compound, Automobile Museum South Road, Fengtai District, Beijing, the PRC;
"Group"	the Company and its subsidiaries;
"H Share(s)"	overseas listed foreign Share(s) in the Company's ordinary share capital with a nominal value of RMB1.00 each, which is (are) listed on the Stock Exchange and traded in HK dollars;
"H Shareholder(s)"	holder(s) of H Share(s) of the Company;

* *For identification purpose only*

"Hong Kong"	the Hong Kong Special Administrative Region of the PRC;
"Latest Practicable Date"	19 August 2026, being the latest practicable date prior to the publication of this circular for ascertaining certain information contained herein;
"Listing Rules" or "Hong Kong Listing Rules"	the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (as amended from time to time);
"Nomination Committee"	the nomination committee of the Board;
"PRC"	the People's Republic of China, which for the purposes of this circular excludes Hong Kong, the Macau Special Administrative Region of the People's Republic of China and Taiwan;
"RMB"	Renminbi, the lawful currency of the PRC;
"SFO"	the Securities and Futures Ordinance (Cap. 571 of the Laws of Hong Kong) (as amended, supplemented or otherwise modified from time to time);
"Share(s)"	A Share(s) and/or H Share(s);
"Shareholder(s)"	A Shareholder(s) and/or H Shareholder(s) of the Company;
"SSE"	the Shanghai Stock Exchange;
"Stock Exchange"	The Stock Exchange of Hong Kong Limited; and
"subsidiary" or "subsidiaries"	has the meaning ascribed to it under the Listing Rules.

中國鐵路通信信號股份有限公司

China Railway Signal & Communication Corporation Limited*

(A joint stock limited liability company incorporated in the People's Republic of China)

(Stock Code: 3969)

Chairman of the Board and Executive Director:
Mr. LOU Qiliang

Executive Director:
Mr. DONG Baoliang

Independent Non-executive Directors:
Mr. YAO Guiqing
Mr. YAO Cho Fai Andrew
Mr. FU Junyuan

Non-executive Director:
Ms. LUO Jing *(employee director)*

Registered address:
20th Floor, Building A, CRSC Building
1 Compound, Automobile Museum South Road
Fengtai District, Beijing,
the PRC

Principal place of business in the PRC:
CRSC Building
1 Compound, Automobile Museum South Road
Fengtai District, Beijing, the PRC

Principal place of business in Hong Kong:
40th Floor, Dah Sing Financial Centre
248 Queen's Road East
Wanchai, Hong Kong

19 August 2026

To the Shareholders

Dear Sir/Madam,

**PROPOSED ELECTION OF NON-INDEPENDENT DIRECTORS OF THE FIFTH SESSION OF THE BOARD OF DIRECTORS
PROPOSED ELECTION OF INDEPENDENT NON-EXECUTIVE DIRECTORS OF THE FIFTH SESSION OF THE BOARD OF DIRECTORS
AND
NOTICE OF 2026 THIRD EXTRAORDINARY GENERAL MEETING**

I. INTRODUCTION

The EGM of the Company will be held at 2:30 p.m. on Tuesday, 8 September 2026 physically at Meeting Room, Building A, CRSC Building, 1 Compound, Automobile Museum South Road, Fengtai District, Beijing, the PRC. The notice of convening the EGM is set out on pages 11 to 13 of this circular.

* *For identification purposes only*

The purpose of this circular is to provide you with details of the resolutions to be proposed for you to consider and approve at the EGM and to provide relevant information to enable you to make an informed decision on whether to vote for or against or abstain from voting at such resolutions. Such resolutions and details are set out in the letter from the Board.

For reference only, the notice of the EGM for A Shareholders was published on the Shanghai Stock Exchange website (www.sse.com.cn) on 19 August 2026.

II. MATTERS TO BE RESOLVED AT THE EGM

Ordinary Resolutions

Proposed election of non-independent Directors and independent non-executive Directors of the fifth session of the Board of Directors

Reference is made to the announcement of the Company dated 17 August 2026 relating to, among other things, the election of Directors for the fifth session of the Board.

On 17 August 2026, the Company convened the 41st meeting of the fourth session of the Board, at which the "Proposal on the Nomination of Candidates for Non-independent Directors of the Fifth Session of the Board" and the "Proposal on the Nomination of Candidates for Independent Non-executive Directors of the Fifth Session of the Board" were considered and approved. Details of the nominations are set out below:

(1) Upon nomination by Shareholder and review and approval of their eligibility by the Nomination Committee, the Board approved the nomination of Mr. LOU Qiliang, Mr. DONG Baoliang and Mr. DING Shaobin as candidates for non-independent Directors of the fifth session of the Board, among whom, Mr. LOU Qiliang and Mr. DONG Baoliang are candidates for executive Directors, as well as Mr. DING Shaobin is a candidate for non-executive Director; and

(2) Upon nomination by Shareholder and review and approval of their eligibility by the Nomination Committee, the Board approved the nomination of Mr. YAO Cho Fai Andrew, Mr. FU Junyuan and Mr. ZHAN Kai as candidates for independent non-executive Directors of the fifth session of the Board.

The members of the committees under the Board shall be appointed by members of the fifth session of the Board after being elected.

The biographies of the above-mentioned candidates for non-independent Directors and independent non-executive Directors of the fifth session of the Board and further details related to their appointments are set out as follows:

Candidates for non-independent Directors

Mr. LOU Qiliang, alias LOU Suidong, born in 1963, a Chinese national with no right of abode overseas. Mr. LOU graduated from Dalian Railway Institute (大連鐵道學院) majoring in mechanical manufacturing technology and equipment, holds a bachelor's degree, and is a professorate senior engineer. He is currently the secretary of the Party Committee and the chairman of China Railway Signal and Communication (Group) Corporation Limited (中國鐵路通信信號集團有限公司), and the secretary of the Party Committee, executive director and the chairman of the Company. Mr. LOU once served as the deputy head, head and deputy secretary of the Party Committee of CSR Group Nanjing Puzhen Rolling Stock Factory (中國南車集團南京浦鎮車輛廠), as well as the executive director, general manager and deputy secretary of the Party Committee of Puzhen Rolling Stock Co., Ltd. (浦鎮公司), a standing member of the Party Committee of CSR Group, and a standing member of the Party Committee and vice president of CSR Corporation Limited (中國南車股份有限公司). From May 2015 to September 2019, he served as a standing member of the Party Committee and vice president of CRRC Corporation Limited (listed on the Shanghai Stock Exchange (the "**SSE**"), stock code: 601766; listed on the Stock Exchange of Hong Kong Limited (the "**Stock Exchange**"), stock code: 1766). From September 2019 to October 2019, he served as the deputy secretary of the Party Committee of CRRC Group Co., Ltd. From October 2019 to December 2019, he served as the deputy secretary of the Party Committee and an employee representative director of CRRC Group Co., Ltd. and the deputy secretary of the Party Committee of CRRC Corporation Limited. From December 2019 to July 2021, he served as the deputy secretary of the Party Committee and an employee representative director of CRRC Group Co., Ltd., and the deputy secretary of the Party Committee and an executive director of CRRC Corporation Limited. From July 2021 to August 2021, he served as the deputy secretary of the Party Committee, director and general manager of CRRC Group Co., Ltd., and the deputy secretary of the Party Committee and executive director of CRRC Corporation Limited. From August 2021 to September 2023, he served as the deputy secretary of the Party Committee, director and general manager of CRRC Group Co., Ltd., and deputy secretary of the Party Committee, executive director and president of CRRC Corporation Limited. From September 2023 to January 2024, he served as the deputy secretary of the Party Committee and director of China Railway Signal and Communication (Group) Corporation Limited. From September 2023 to August 2024, he served as the general manager of China Railway Signal and Communication (Group) Corporation Limited. From January 2024 to present, he serves as the secretary of the Party Committee and chairman of China Railway Signal and Communication (Group) Corporation Limited. From September 2023 to January 2024, he served as the deputy secretary of the Party Committee of the Company. From September 2023 to September 2024, he served as the president of the Company. He has served as an executive director of the Company since October 2023; has served as the secretary of the Party Committee and the chairman of the Company since February 2024; served as a member of the Strategy and Investment Committee and Chairman of the Quality and Safety Committee of the Company from October 2023 to February 2024; and has served as Chairman of the Strategy and Investment Committee and the Quality and Safety Committee of the Company since February 2024.

Mr. DONG Baoliang, born in 1972, is a Chinese national with no right of abode overseas. Mr. DONG graduated from Xidian University with a bachelor's degree in computer science and applications, and is a senior engineer. He is currently the deputy secretary of the Party Committee, director and general manager of China Railway Signal and Communication (Group) Corporation Limited, as well as the deputy secretary of the Party Committee, executive director and the President of the Company. From August 1996 to March 2002, he served as an assistant engineer at the 15th research institute of the Ministry of Electronics Industry (the Ministry of Information Industry). From March 2002 to July 2021, Mr. DONG held various positions at the 15th research institute of China Electronics Technology Group Corporation Limited (CETC), including engineer, deputy director of the special equipment technology research office, executive deputy director of the command and control systems department, director of system division IV and deputy director. From July 2021 to February 2023, Mr. DONG served as director of the second military department of CETC. From February 2023 to March 2024, Mr. DONG served as chairman and secretary of the Party Committee of China Electronics Technology Cyber Security Co., Ltd. (中國電子科技網絡信息安全有限公司), as well as the secretary of the Party Committee of the 30th research institute of CETC. From March 2024 to April 2024, Mr. DONG served as chairman of China Electronics Technology Cyber Security Co., Ltd. From April 2024 to February 2026, Mr. DONG served as a full-time external director of central state-owned enterprises. From June 2024 to February 2026, Mr. DONG was an external director of China Eastern Airlines Holding Company Limited (中國東方航空集團有限公司). From July 2024 to February 2026, Mr. DONG served as an external director of China FAW Group Corporation Limited (中國第一汽車集團有限公司) and an external director of China Automotive Technology and Research Center Co., Ltd. (中國汽車技術研究中心有限公司). Since February 2026, Mr. DONG has served as the deputy secretary of the Party Committee, director and general manager of China Railway Signal and Communication (Group) Corporation Limited. Since February 2026, Mr. DONG has served as the deputy secretary of the Party Committee and the President of the Company. Since March 2026, Mr. DONG has served as the executive director of the Company and a member of the Strategy and Investment Committee and the Quality and Safety Committee of the Company.

Mr. DING Shaobin, born in 1968, is a Chinese national with no right of abode overseas. He graduated from Hubei University of Automotive Technology with a bachelor's degree in automotive engineering and holds the title of senior economist. He currently serves as a full-time external director of central state-owned enterprises under the State-owned Assets Supervision and Administration Commission of the State Council and as an external director of both China FAW Group Corporation Limited and China Mobile Communications Group Co., Ltd. Mr. DING previously held positions including the general manager and secretary to the Party Committee of the Sales Company of Dongfeng Automobile Co., Ltd. (listed on the SSE, stock code: 600006), and the administrative deputy general manager and director of the Human Resources Department, as well as a member of the Executive Committee, of Dongfeng Peugeot Citroën Automobile Co., Ltd. From May 2013 to June 2016, he served as the secretary to the Party Committee and deputy general manager of Dongfeng Automobile Co., Ltd. From June 2016 to July 2018, he served as the general manager of Dongfeng Automobile Co., Ltd. From July 2018 to March 2020, he served as the vice president of Dongfeng Motor Co., Ltd. From March 2020 to August 2021, he served as the general manager of the Passenger Vehicle Company of Dongfeng Motor Corporation. From March 2021 to September 2022, he served as the general manager and secretary to the Party Committee of the Passenger Vehicle Company of Dongfeng Motor Group Company Limited. From September 2022 to August 2023, he served as the general manager of the Passenger Vehicle Company of Dongfeng Motor Group Company Limited. From August 2023 to June 2024, he served as the general manager of Dongfeng Asset Management Co., Ltd., and from June 2024 to July 2025, he served as the chairman and secretary to the Party Committee of Dongfeng Asset Management Co., Ltd.

Candidates for Independent Non-Executive Directors

Mr. YAO Cho Fai Andrew, born in 1965, is currently the chairman and chief executive officer of Hong Kong Shanghai Alliance Holdings Limited, a Hong Kong deputy to the National People's Congress, as well as a member of the Legislative Council of the HKSAR. Since 1994, Mr. YAO has served in several positions in Hong Kong Shanghai Alliance Holdings Limited (listed on the Stock Exchange, stock code: 1001), including serving as an executive director, chief executive officer, and chairman, as well as the chairman of the nomination committee, a member of the remuneration committee and a director of certain of its subsidiaries. Since 2004, Mr. YAO has served as an independent non-executive director of Kader Holdings Company Limited (listed on the Stock Exchange, stock code: 180). From 2015 to 2020, he served as an independent non-executive director of Shanghai Dazhong Public Utilities (Group) Co., Ltd. (listed on the SSE, stock code: 600635; listed on the Stock Exchange, stock code: 1635). Since 2022, Mr. YAO has served as an external director of China COSCO Shipping Corporation Limited. Mr. YAO's public services include being a Hong Kong deputy to the 14th National People's Congress, chairman of Federation of Hong Kong-Shanghai Associations, chairman of the Council of Lingnan University in Hong Kong, vice chairman of the Chinese General Chamber of Commerce, vice chairman of the Shanghai Overseas Friendship Association, and a member of the council of Fudan University. Mr. YAO graduated from the University of California, Berkeley with a bachelor's degree in science and Harvard Graduate School of Business with a master's degree in business administration. Mr. YAO was awarded "Young

Industrialist Award of Hong Kong" by Federation of Hong Kong Industries in 2004, a Justice of the Peace by the HKSAR Government in 2008, "Bronze Bauhinia Star" by the HKSAR Government in 2016 and "Silver Bauhinia Star" by the HKSAR Government in 2026 in recognition of his excellent contributions to public service, particularly in the fields of higher education and youth development. Since February 2022, he has served as an independent non-executive Director of the Company, and as a member of the Strategy and Investment Committee, the Audit and Risk Management Committee, the Nomination Committee, and the Remuneration and Evaluation Committee.

Mr. FU Junyuan, born in 1961, graduated from Beijing Jiaotong University with a doctoral degree in management and is a professor-level senior accountant. He currently serves as an independent non-executive Director of the Company, an external director of China Information and Communication Technology Group Co., Ltd. and an independent non-executive director of Seacon Shipping Group Holdings Limited (listed on the Stock Exchange, stock code: 2409). Mr. FU worked for more than ten years in the Department of Finance of the Ministry of Transport and the CNAO's Transportation Audit Office. From September 1996 to September 2018, he served in several positions in China Communications Construction Group Corporation Limited, including serving as a member of the provisional Party Committee and chief accountant of China Communications Construction Group Corporation Limited from December 2005 to August 2006. From August 2006 to November 2006, he served as a member of the provisional Party Committee and director of China Communications Construction Group Corporation Limited, and he served as an executive director and chief accountant of China Communications Construction Company Limited (listed on the Stock Exchange, stock code: 1800; listed on the SSE, stock code: 601800) from September 2006 to August 2018. From October 1998 to December 2005, he served as a chief accountant in China Harbour Engineering Company (Group), and he served as a deputy chief accountant in China Harbour Engineering Company (Group) from September 1997 to October 1998. From August 2018 to September 2021, Mr. FU served as a member of the Standing Committee of the Party Committee and chief accountant in China Poly Group Corporation Ltd. Since February 2022, he has served as an independent non-executive director of the Company, chairman of the Audit and Risk Management Committee, and a member of the Remuneration and Evaluation Committee and the Strategy and Investment Committee.

Mr. ZHAN Kai, born in 1962, is a Chinese national with no right of abode overseas, a holder of a doctor's degree in engineering, a professor-level senior engineer, a recipient of the special government allowance of the State Council, a foreign academician of the Russian Academy of Natural Sciences, a part-time professor and doctoral supervisor at the University of Science and Technology Beijing. He currently serves as an external director of China Academy of Machinery Science and Technology Group Co., Ltd. From October 1991 to November 2002, Mr. ZHAN held various positions at the Beijing General Research Institute of Mining & Metallurgy (北京礦冶研究總院), including engineer and deputy director of the Mining Machinery Research Laboratory, deputy director and director of the Science and Technology Department, and secretary to the Party Branch. From October 2002 to November 2002, he served as the deputy director of the Beijing General Research Institute of Mining & Metallurgy. From November 2002 to December 2017, he served as a member of the Party Committee and deputy director of the Beijing General Research Institute of Mining & Metallurgy. From December 2017 to March 2022, he served as a member of the Party Committee and deputy general manager of BGRIMM Technology Group (formerly known as BGRIMM Technology Group Co., Ltd., and originally the Beijing General Research Institute of Mining & Metallurgy). Since June 2024, Mr. ZHAN has served as an external director of China Academy of Machinery Science and Technology Group Co., Ltd. Since August 2025, Mr. ZHAN has served as an independent non-executive director of Shandong Gold Mining Co., Ltd. (listed on the SSE, stock code: 600547; listed on the Stock Exchange, stock code: 1787); he tendered his resignation in December 2025.

The Nomination Committee reviewed the biographies, professional qualifications, experience and confirmations of independence of each candidate for independent non-executive Director in accordance with the Company's procedures for the nomination of Directors and board diversity policy, and made recommendations to the Board. The Nomination Committee and the Board consider that Mr. YAO Cho Fai Andrew has extensive experience in corporate management, listed company governance and public affairs; Mr. FU Junyuan has extensive experience in accounting, audit and financial management; and Mr. ZHAN Kai has extensive experience in engineering technology, scientific research and corporate management. Each of them can bring different perspectives, skills and experience to the Board and contribute to the diversity of the Board in terms of professional background, industry experience, skills and knowledge, and is therefore suitable for election as an independent non-executive Director of the Company.

Each of Mr. YAO Cho Fai Andrew, Mr. FU Junyuan and Mr. ZHAN Kai has confirmed that, as at the Latest Practicable Date, (i) his independence with respect to the factors set out in Rules 3.13(1) to (8) of the Listing Rules; (ii) that he has no past or present financial or other interests in the business of the Group, nor any connection with any core connected person (as defined in the Listing Rules) of the Company; and (iii) that there are no other factors that may affect his independence at the time of his proposed appointment.

The Nomination Committee and the Board are of the view that each of the proposed independent non-executive Directors has met the independence requirements set out in Rule 3.13 of the Listing Rules.

Pursuant to the Articles of Association, the Directors serve for a term of three years for each session, and they are eligible for re-election upon completion of their term subject to the requirements under the Articles of Association. If Mr. LOU Qiliang, Mr. DONG Baoliang, Mr. DING Shaobin, Mr. YAO Cho Fai Andrew, Mr. FU Junyuan and Mr. ZHAN Kai are appointed as the Directors of the fifth session of the Board, each of them will enter into a service contract with the Company respectively. The remuneration of the Directors during their terms of service are subject to the remuneration policy considered and approved at the general meeting. The remuneration of the executive Directors includes post-based salaries, performance-based salaries, social insurance paid by the Company for individuals and annuity, while non-executive Directors who are full-time external directors of central state-owned enterprises do not receive any remuneration from the Company. The remuneration for independent non-executive Directors consists of basic remuneration, allowances for attending Board meetings, allowances for attending meetings of special committees under the Board, of which basic pre-tax annual remuneration for independent non-executive Directors who serve as chairman of the Board committees and other independent non-executive Directors are RMB100,000 and RMB80,000, respectively; and pre-tax allowances for attending Board meetings and meetings of special committees of the Board are RMB3,000 per meeting and RMB2,000 per meeting, respectively. The remuneration standards applicable to an independent non-executive director who is a former person-in-charge of a central enterprise shall be implemented in accordance with the Notice on Salary Allowances for External Directors Served by Persons-in-charge of Central Enterprises Leaving Their Current Posts (Guo Zi [2016] No. 531) (《關於退出現職的中央企業負責人擔任外部董事發放工資補貼有關事項的通知》(國資[2016]531號)) and Notice on Adjusting the Work Allowances Standards for Retired Persons in Charge of Central Enterprises as Outside Directors (Guoziting Kao Fen [2020] No. 187) (《關於調整退出現職的中央企業負責人擔任外部董事工作補貼標準的通知》(國資廳考分[2020]187號)). For details of the remuneration of the Directors, please refer to the annual report to be published by the Company in due course.

Save as disclosed above, as at the Latest Practicable Date, each candidate for the non-independent Directors and independent non-executive Directors of the fifth session of the Board confirms that (i) he has not held any other directorships in any listed companies, in Hong Kong or overseas, in the last three years, nor any other positions within the Group; (ii) he does not have any relationship with any Directors, senior management, substantial Shareholders or controlling Shareholders of the Company; (iii) he does not have any interests in the Shares of the Company or its associated corporation(s) within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong); (iv) there are no other matters relating to his appointment that need to be brought to the attention of the Shareholders of the Company nor is there any information to be disclosed pursuant to any of the requirements of Rule 13.51(2)(h) to (v) of the Listing Rules, and there are no other matters that should be brought to the attention of the Shareholders or the Stock Exchange.

III. THE EGM AND VOTING METHOD

The EGM will be held by the Company at 2:30 p.m. on Tuesday, 8 September 2026 physically at Meeting Room, Building A, CRSC Building, 1 Compound, Automobile Museum South Road, Fengtai District, Beijing, the PRC. The notice to convene the EGM is set out on pages 11 to 13 of this circular. The circular and the accompanying form of proxy for the EGM are also published on the HKEXnews website of Hong Kong Exchanges and Clearing Limited (www.hkexnews.hk) and the website of the Company (www.crsc.cn).

Whether or not you propose to attend the EGM, the Company's H Shareholders are requested to complete the form of proxy for the EGM attached in accordance with the instructions printed thereon and return it to the H share registrar of the Company, Computershare Hong Kong Investor Services Limited, at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong as soon as possible but in any event not less than 24 hours before the time appointed for the holding of the EGM or any adjournment thereof, i.e. no later than 2:30 p.m. on Monday, 7 September 2026. Completion and return of the form of proxy for the EGM will not preclude the Shareholders from attending and voting in person at the EGM or any adjournment thereof if they so wish, in which case the form of proxy for the EGM will be deemed as having been revoked.

Pursuant to Rule 13.39(4) of the Listing Rules, any vote of Shareholders at a Shareholders' meeting must be taken by poll. Therefore, the resolutions set out in the notice of the EGM shall be voted by poll. Votes by the Shareholders may be given either personally or by proxy.

IV. CLOSURE OF REGISTER OF MEMBERS

In order to ascertain the entitlements of the Shareholders to attend the EGM, the register of members of the Company will be closed from Thursday, 3 September 2026 to Tuesday, 8 September 2026 (both days inclusive), during which period no transfer of Shares of the Company will be effected. Holders of H Shares of the Company whose names appear on the register of H Shares of the Company kept at Computershare Hong Kong Investor Services Limited at the close of business on Wednesday, 2 September 2026 are entitled to attend and vote at the EGM following completion of the registration procedures. To be eligible to attend and vote at the EGM, all transfer documents must be lodged with the Company's H share registrar, Computershare Hong Kong Investor Services Limited, at Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong for holders of H Shares of the Company no later than 4:30 p.m. on Wednesday, 2 September 2026.

V. RECOMMENDATION

The Board considers that the above-mentioned resolutions are in the interests of the Company and the Shareholders as a whole, and thereby recommends the Shareholders to vote in favour of the resolutions at the EGM.

By order of the Board
China Railway Signal & Communication Corporation Limited*
LOU Qiliang
Chairman

* *For identification purposes only*

中國鐵路通信信號股份有限公司

China Railway Signal & Communication Corporation Limited*

(A joint stock limited liability company incorporated in the People's Republic of China)

(Stock Code: 3969)

NOTICE OF 2026 THIRD EXTRAORDINARY GENERAL MEETING

NOTICE IS HEREBY GIVEN that the 2026 third extraordinary general meeting (the "**EGM**") of China Railway Signal & Communication Corporation Limited* (the "**Company**") will be held at 2:30 p.m. on Tuesday, 8 September 2026 physically at Meeting Room, Building A, CRSC Building, 1 Compound, Automobile Museum South Road, Fengtai District, Beijing, the People's Republic of China (the "**PRC**") for the purpose of considering and, if thought fit, passing the following resolutions (whether amended or not). Unless otherwise indicated, capitalised terms used herein shall have the same meaning as those defined in the circular of the Company dated 19 August 2026.

Ordinary Resolutions

1.00 To consider and approve the election of the non-independent directors of the fifth session of the board of directors of the Company

1.01 To elect Mr. LOU Qiliang as an executive director of the fifth session of the board of directors of the Company

1.02 To elect Mr. DONG Baoliang as an executive director of the fifth session of the board of directors of the Company

1.03 To elect Mr. DING Shaobin as a non-executive director of the fifth session of the board of directors of the Company

* *For identification purposes only*

2.00 To consider and approve the election of the independent non-executive directors of the fifth session of the board of directors of the Company

2.01 To elect Mr. YAO Cho Fai Andrew as an independent non-executive director of the fifth session of the board of directors of the Company

2.02 To elect Mr. FU Junyuan as an independent non-executive director of the fifth session of the board of directors of the Company

2.03 To elect Mr. ZHAN Kai as an independent non-executive director of the fifth session of the board of directors of the Company

By order of the Board
China Railway Signal & Communication Corporation Limited*
LOU Qiliang
Chairman

Beijing, the PRC, 19 August 2026

* *For identification purposes only*

Notes:

(A) The register of members will be closed from Thursday, 3 September 2026 to Tuesday, 8 September 2026 (both days inclusive), during which period no transfer of the Shares of the Company will be effected. Holders of H Shares of the Company whose names appear on the register of H Shares of the Company kept at Computershare Hong Kong Investor Services Limited at the close of business on Wednesday, 2 September 2026 are entitled to attend and vote at the EGM following completion of the registration procedures. To qualify for attendance and voting at the EGM, documents on transfers of H Shares of the Company, accompanied by the relevant share certificates, must be lodged with the Company's H Share registrar, Computershare Hong Kong Investor Services Limited, at Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong for holders of H Shares of the Company no later than 4:30 p.m. on Wednesday, 2 September 2026.

(B) Each Shareholder entitled to attend and vote at the EGM may, by completing the form of proxy of the Company, appoint one or more proxies to attend and vote at the EGM on his/her behalf. A proxy need not be a Shareholder. With respect to any Shareholder who has appointed more than one proxy, the proxy holders may only vote on a poll.

(C) A proxy shall be appointed by a Shareholder by a written instrument signed by the appointor or his/her attorney duly authorized in writing. In case of a corporation, the same must be either under its common seal or under hand of its legal representative or duly authorized attorney(s). If the written instrument is signed by an attorney of the appointor, the power of attorney or other documents of authorization of such attorney shall be notarized.

(D) To be valid, the form of proxy and the relevant notarized power of attorney (if any) and other relevant documents of authorization (if any) as mentioned in Note (C) above must be delivered, in person or by post, to the Company's H Share registrar, Computershare Hong Kong Investor Services Limited, at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong (for holders of H Shares) not less than 24 hours before the time appointed for the EGM or any adjournment thereof, i.e. no later than 2:30 p.m. on Monday, 7 September 2026. Shareholders may still attend and vote in person at the EGM or any adjourned meeting if they so wish after completing and returning the proxy form for the EGM. In such cases, the proxy form for the EGM shall be deemed revoked.

(E) A Shareholder or his/her proxy should produce proof of identity when attending the EGM. Where a Shareholder is a legal person, the legal representative of that Shareholder or the person authorized by its board of directors or other governing body shall produce a copy of the authorization documents of the board of directors or other governing body of such Shareholder appointing such person to attend the meeting.

(F) The above resolutions adopt the cumulative voting system, that is, the number of votes entitled for each share held by Shareholders shall be equal to the number of Directors to be elected and the voting rights possessed by the Shareholders may be cast cumulatively. Specifically: the EGM will list and present candidates according to the election of non-independent Directors and independent non-executive Directors in a total of two proposal groups. Under each proposal group, the fact that a Shareholder owns each voting share means the Shareholder possesses the number of votes same as the number of directors to be elected under the proposal group. For example, if a Shareholder holds 100 shares of the Company and there is a total of three directors to be elected in the proposal group for the election of non-independent Directors, the Shareholder shall have 300 votes in these proposal group. For each proposal group, Shareholders may cast votes at their discretion, provided that the total votes cast do not exceed their voting entitlement for that group. Shareholders can cast all votes available within a particular proposal group, to a single candidate or to different candidates in any combination. After the voting process ends, the votes for each proposal under each proposal group shall be counted cumulatively.

(G) The EGM is expected to last for not more than half a day. Shareholders who attend the EGM shall bear their own travelling and accommodation expenses.

As at the date of this notice, the executive directors of the Company are Mr. LOU Qiliang and Mr. DONG Baoliang; the independent non-executive directors of the Company are Mr. YAO Guiqing, Mr. YAO Cho Fai Andrew and Mr. FU Junyuan; and the non-executive director of the Company is Ms. LUO Jing (employee director).